

Chapter highlights

• **Purpose**: This chapter sets forth required and valuable award and post-award information technology (IT) procurement activities and guidelines.

Key points:

- Upon completion of negotiations, if applicable, and before awarding any IT contract, the assigned procurement lead must validate the supplier is in compliance with certain critical or statutory requisites.
- o Before awarding a \$100,000 or major IT contract, the agency must also obtain required VITA reviews and approvals.
- It is recommended that within 30 days of contract award, a contract kick-off meeting be conducted.

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29.0 Introduction

There are certain activities a procurement lead should perform during the award and post-award phases of a procurement's life cycle. These activities will help ensure vital statutory compliance requisites are actualized and add value to the successful transition from negotiations to day one of contract performance.

29.1 Before award

Upon completion of negotiations, if applicable, and before awarding any information technology (IT) contract, the assigned procurement lead must validate the supplier is in compliance with the following critical or statutory requisites:

- Properly registered with eVA: eVA Home Page
- In Commonwealth compliance: no sales tax delinquency with the Commonwealth (lrms.Support@Tax.Virginia.Gov) and not included on the Commonwealth's Debarment List (Debar List).

• In Federal compliance: not listed on the Federal government's Excluded Parties List (<u>Excluded Parties List System</u>), if federal funds are used to fund any portion of the project or acquisition.

Before awarding a \$100,000 or major IT contract, the agency must also obtain required VITA reviews and approvals; e.g., Information Technology Investment Board (ITIB) and/or CIO, etc. A major information technology project means any state agency IT project that: (i) is mission critical, (ii) has statewide application, or (iii) has a total estimated cost of more than \$1 million. Refer to §2.2-2007(9), §2.2-2008(4) and §2.2-2020 of the *Code of Virginia* and chapter 1 of this manual, VITA's Purpose and Scope, for detail regarding these requirements (insert link). Prior to posting notice of award, the procurement file and contract must be prepared to be available for review by other suppliers. Public notice of the award shall be posted in eVA for a minimum of 10 calendar days.

Evaluation members are requested to complete and submit the evaluation team survey in Appendix A at the close of each procurement where an evaluation was conducted. The procurement's lead or single-point-of-contact should provide team members with the survey form and submission details. VITA SCM is collecting and sharing lessons learned. Commonwealth IT procurement professionals and project managers may contact scminfo@vita.virginia.gov if interested in obtaining and/or sharing evaluation team lessons learned.

29.2 Types of awards

Although a single-contract award is the most common procurement vehicle other variations may be appropriate depending on the agency's needs and the solicitation documents.

29.2.1 Split awards

Award of a definite quantity requirement may be split among suppliers. Each portion shall be for a definite quantity and the sum of the portions shall be the total definite quantity required. A split award may be used only when award to more than one supplier for different amounts of the same item are necessary to obtain the total quantity or the required delivery. Documentation of reasons for split award shall be made part of the procurement file.

29.2.2 Partial and multiple awards

Partial, progressive or multiple awards may be made where it is advantageous to VITA, the procuring agency or the Commonwealth. When the terms and conditions of multiple awards are provided in the invitation for bid or request for proposal, awards may be made to more than one supplier. Unless otherwise specified in the solicitation, agencies may award multi-line item procurements, in whole or in part, or on an individual line item basis. In determining whether to make separate line item awards on a multi-line item solicitation, consideration should be given to the administrative costs to the agency of contract administration and management.

29.3 Award documents

Award documents will vary according to the method of solicitation. VITA has developed contract templates that are available for use in chapter 25 of this manual, IT Contract Formation, (insert link). Training on the use of these templates will become available from VITA Supply Chain Management (SCM) and should be obtained prior to first-time use. At a minimum, the award document shall include or incorporate by reference the specifications, descriptions or scope of work, general conditions, special and IT conditions and all other requirements contained in the solicitation, together with all written negotiations, modifications and proposal submitted by the supplier.

29.4 Contract execution and award

For agency-specific and VITA-delegated IT contracts, the procuring agency is responsible for finalizing the contract and announcing the award. VITA is responsible for finalizing the contract and announcing award for statewide and non-delegated IT and telecommunications contracts. Once a contract is ready for award, the following activities should be coordinated by the procurement lead/sourcing specialist:

- Finalize the contract.
- Post the award(s) through publication in eVA and when necessary [refer to §2.2-4303],
 a newspaper of general circulation. For statewide contracts and VITA-specific contracts,
 VITA SCM is responsible for finalizing the contract with the supplier and posting the
 award. See section 29.5 below for additional guidance on award notices.
- Send two executable originals of the final contract to the supplier for signature. The supplier must always sign the final contract before it is signed by the agency.
- Once the supplier has signed and returned the two originals, review the contract
 documents to ensure the supplier has not made any changes that need to be addressed,
 present the contract originals to the appropriate VITA or agency executive for signature,
 depending on the dollar level or authority. Any award document can only be signed and
 issued by an authorized official of the agency. Return a fully executed original to the
 supplier.
- Issue letters to all non-awarded suppliers to thank them for participating and encourage future interest. It is important to formally acknowledge the efforts of the non-selected suppliers.

29.5 Notice of award and notice of intent to award

Upon the completion of evaluation, and if the agency determines to make an award, the agency procurement lead will post either a notice of award or a notice of intent to award. If a notice of intent to award is used, the notice will be publicly posted ten (10) days prior to the actual award date of the contract. All award notices will be, at a minimum, publicly posted on eVA. Notice of award is the recommended document to be used as a unilateral award notice posted for public announcement. The notice of intent to award form is a format used to officially notify the public through public posting of the procuring agency's intent to issue an award. This notice may be used whenever considerable supplier interest was expressed about the potential award and/or an agency determines it is in the best interest of the procurement process. The notice should not be posted until after completion of the evaluation and negotiation phases, and, if CIO approval is required, until after official written approval is received by the procuring agency. The notice shall be date stamped and publicly posted for the ten-day period allowed for protest (Code of Virginia, § 2.2-4360). Upon expiration of the ten-day period, the appropriate award document may be issued. Notices of intent to award are not routinely used by VITA but can be used at an agency's discretion. Upon the award of a contract as a result of this RFP, VITA will promptly post a notice of award at http://www.eva.virginia.gov. No award decision will be provided verbally. Any final contract, including pricing, awarded as a result of this RFP shall be made available for public inspection.

29.6 Post-award activities

29.6.1 Documentation and filing

Upon completion of the posting period, the procurement file is filed according to the respective agency's contract administration activities. VITA procurement staff must forward a .pdf version of the contract documentation to contracts@vita.virginia.gov and the hard copy file to the SCM contract administration supervisor. Appendix B includes a procurement

file checklist that should be completed and included in the procurement file. Other agencies may use this form as a best practice; however, at a minimum, the procurement file should include:

- Signed contract documents
- Copy of the notice of award as posted in eVA for 10 days

For statewide contracts, the VITA SCM Website must be updated and, if applicable, DGS' eVA catalog administrator notified of the contract via coordination with: SCMwebadmin@vita.virginia.gov.

29.6.2 Contract kickoff meeting

A contract kickoff meeting is an interaction between the agency and the supplier held shortly after the award of a contract. It is recommended that within 30 days of contract award, a contract kickoff meeting be conducted. Attendees should include the procuring agency's procurement lead, contract manager/administrator, business owner/project manager, technical leads and agency SWaM representative (and for VITA, the IFA Coordinator, as applicable); supplier's project or account manager, contract manager, and key technical personnel; and, any other significant stakeholders who have a part in the successful performance of the contract. The purpose of this meeting will be to review all contractual obligations for both parties, all administrative and reporting requirements, and to discuss any other relationship, responsibility, communication and performance criteria set forth in the contract. Not every contract requires a full-scale formal kickoff meeting, but generally each contract should receive some form of discussion soon after award to ensure the parties agree on the performance expectations, requirements and the administrative procedures applicable under the terms of the contract. The agency's procurement lead should make a decision as to whether a kickoff meeting is necessary or if a telephone conference will be sufficient. For less complex, low-dollar value contracts, a telephone call to the supplier to review major points of the contract may be adequate. The following factors may be used to determine the need for a formal meeting or telephone review:

- Type of contract
- Contract value and complexity
- Length of contract, period of performance and/or the delivery
- Requirements
- Procurement history of the supplies or services required
- Expertise/track record of the supplier
- Urgency of delivery schedule
- Agency's prior experience with the supplier
- Any special or unusual payment requirements
- Criticality of the contract

The kickoff meeting should not be used to change the terms of the contract, but should accomplish the following:

| ✓ | Review of the contractual terms and conditions |
|---|---|
| ✓ | Review and coordination of any required insurance and insurance certificates |
| ✓ | Identification of roles and responsibilities to include the parties' contract |
| | managers/administrators, project managers, key technical leads, etc. |
| ✓ | Reinforcement of the contract's performance expectations, measurements and |
| | any remedies |
| ✓ | Review of any incentive arrangement(s) |
| ✓ | Reinforcement of any partnering arrangement(s). |

| ✓ | Discussion of the project schedule and milestones. |
|----------|---|
| √ | Revisit and/or clarify the contract's functional and technical requirements including any security, confidentiality, IT accessibility and/or Section 508 compliance. |
| √ | Reporting requirements, as applicable, including SWaM, sales, status, service level, etc. |
| √ | Applicable contract administration procedures, including delivery, inspection and acceptance of deliverables, modifications, contract monitoring and progress measurement |
| ✓ | Review of eVA ordering procedures, if applicable |
| ✓ | Review invoicing and payment requirements and procedures |
| ✓ | Restate delivery, inspection and acceptance criteria |
| ✓ | Explanation of the limits of authority for the personnel of both parties |
| ✓ | Procedures for escalation |

After the kickoff meeting, the procurement lead should prepare a memorandum for the file detailing the items covered. It should include areas requiring resolution, a list of participants, and, in particular, those individuals assigned responsibilities for further action and the due dates for those actions. Copies of the memorandum should be distributed to all participants.

Appendix A **Evaluation Team Survey**

Supply Chain Management is constantly looking for ways to refine our processes and deliver the best experience and results. Please assist us by taking a few moments to respond to the following statements by circling the number you feel most appropriately reflects your concurrence and e-mail the completed questionnaire to your project's SPOC. Delegated agencies should send their surveys to: scminfo@vita.virginia.gov.

Agree

Disagree

SCM communicated your role and responsibilities

| as an Evaluation Team member effectively. | 5 4 3 2 1 |
|--|--------------------------|
| Comments: | |
| | |
| | |
| SCM provided clear instructions on how to | Agree Disagree |
| evaluate proposals. | 5 4 3 2 1 |
| Comments: | 101021 |
| Comments. | |
| | |
| SCM provided clear expectations with regard to | Agree Disagree |
| timelines and time commitments. | 5 4 3 2 1 |
| Comments: | 3 4 3 2 1 |
| Comments. | |
| | |
| The requirements were structured in a way that | Agroo Disagroo |
| The requirements were structured in a way that solicited the information needed to select the best | Agree Disagree 5 4 3 2 1 |
| | 5 4 5 2 1 |
| solution to meet the scope. | |
| Comments: | |
| | |
| The control of the co | D'a anna |
| The evaluation criteria and associated weightings | Agree Disagree |
| accurately reflected the Commonwealth's | 5 4 3 2 1 |
| requirements and their relative importance in | |
| selecting the best-value solution. | |
| Comments: | |
| | |
| | 1 |
| The evaluation team had the right mix of people | Agree Disagree |
| and expertise to encompass all of the areas | 5 4 3 2 1 |
| needed to make an informed decision. | |
| Comments: | |
| | |
| | |
| | |
| The evaluation process was run effectively and | Agree Disagree |
| met my expectations. | 5 4 3 2 1 |
| Comments: | |
| | |
| | |
| | |

Appendix B Procurement File Checklist

| Agency: | RFP#: |
|---------|--------|
| APR #: | IFB #: |

| Item | Date | Initials |
|---|------|----------|
| APR document | | |
| Approval from CIO (as required) | | |
| Justification to issue (RFP) | | |
| Final draft of solicitation and contract template(s) | | |
| Evaluation Criteria/weights | | |
| Public notice of solicitation (eVA posting, public place, Newspaper-RFP). | | |
| List of SWAM suppliers solicited | | |
| Amendments (if posted) | | |
| Supplier Q & A (if posted) | | |
| Pre-bid or Pre-proposal attendees | | |
| Recording from Pre-bid (proposal) conference (if avail) | | |
| List of suppliers submitting responses to solicitation | | |
| Instructions to Evaluation Team (including non-disclosure agreement) | | |
| Consensus evaluation form(s) | | |
| Evaluation Team Report | | |
| Check for Federal debarment. Print EPLS (http://www.epls.gov). | | |
| Check Virginia tax status: (Irms.Support@Tax.Virginia.Gov) | | |
| Check for Virginia debarment: | | |
| Department of General Services Debar List | | |
| Notice of Award | | |
| Final Contract (will go to contract file) | | |